

## Greetings to our new family in Vicksburg!



As the President and CEO of Twin River Worldwide Holdings, Inc., I am proud to announce that as of Wednesday, July 1, we have acquired Lady Luck Casino Vicksburg in Vicksburg, Mississippi and Isle of Capri Casino Kansas City in Kansas City, Missouri from Eldorado Resorts, Inc.

We are excited to become part of this historic river city and have great plans for this property! We expect to substantially reposition the casino in this market and will be working diligently on these enhancements in the near future.

I want to share a little background on who we are. With these acquisitions, we now own and manage nine casinos, two in Rhode Island, two in Mississippi, one in Delaware, one in Missouri, and three casinos as well as a horse racetrack that

has 13 authorized OTB licenses in Colorado. Besides our current acquisitions, properties include Twin River Casino Hotel (Lincoln, RI), Tiverton Casino Hotel (Tiverton, RI), Hard Rock Hotel & Casino (Biloxi, MS), Dover Downs Hotel & Casino (Dover, DE), Golden Gates Casino (Black Hawk, CO), Golden Gulch Casino (Black Hawk, CO), Mardi Gras Casino (Black Hawk, CO), and Arapahoe Park racetrack (Aurora, CO). Our casinos range in size from 695 slots and 17 table games combined for Colorado facilities to properties with over 4,100 slots, 114 table games, and 38 stadium gaming positions, along with hotel and resort amenities.

The entire TRWH portfolio of properties allows our guests access to over 10,860 slots machines, 294 table games, 56 stadium gaming seats, and 1,287 hotel rooms and suites throughout the country. We also have several music venues, including large-scale entertainment venues located in New England, the Gulf Coast and in Delaware, showcasing headline entertainment such as Lynyrd Skynyrd, Meatloaf, Bad Company, Little Big Town, Steve Miller Band, Foreigner, Rick Springfield, Aaron Lewis, Pat Benatar, Toto, Gavin DeGraw and more. And of course, countless dining options for our guests to enjoy, including well-known brands like Ruth's Chris Steak House, Sugar Factory and Longo's Meatballs & Martini's.

We also recently announced the acquisition of Bally's Atlantic City Hotel & Casino in New Jersey, conveniently located at the center of the AC boardwalk and are expected to close on that property later this year. In addition, we expect to complete plans to acquire Eldorado Shreveport Resort and Casino in Louisiana and the Mont Bleu Resort Casino & Spa in Lake Tahoe, Nevada in early 2021. We look forward to providing you with even more exciting gaming experiences as we continue to grow our company and expand into some of the most exciting gaming markets in the nation. We look forward to getting to know you in the coming months.

George Papanier  
President & Chief Executive Officer  
Twin River Worldwide Holdings, Inc.

Hello Mississippi!

I am Phil Juliano, the Executive Vice President & Chief Marketing Officer for TRWH. We couldn't be more excited to be the proud owners of a second Mississippi property, located just a few hours from our current property on the Gulf Coast, Hard Rock Hotel & Casino Biloxi. We have lots of great plans in store for you, to enhance your experience at our casino and to ensure you are rewarded properly for your play. Additionally, we promise to understand what influential promotions and events will ensure you choose our casino, on any given day, as your place to play.

Know that the player rewards you had previously earned remain intact. Our value-oriented casino marketing calendar featuring the influential attributes I mentioned above will be coming to your mailbox soon.

We will be slowly rolling out the re-brand of this property to the all-new Casino Vicksburg in the months to come and look forward to celebrating with you at a grand opening party once it is safe to do so.

We see significant opportunities to create cross marketing connections for customers at multiple Twin River locations, and we look forward to applying our proven integrated marketing approach to ensure there is no greater value in this market than at Casino Vicksburg. We have owned and operated Hard Rock Hotel & Casino in Biloxi, MS since 2014 and during that time we have come to love and appreciate all that the deep south region has to offer. We have an extremely knowledgeable casino marketing team in place within your region already, who really understand the market, as well as our philosophy and values, and we envision this transition to be a seamless, and beneficial one for everyone.

Our philosophy is simple. Our customers, become friends, who become family. We are committed to meeting, and whenever possible, exceeding, the expectations of all our guests.

We are very proud of our property teams for working so hard these last couple months to ensure they could reopen for you, as safely as possible. And we truly look forward to introducing the all new Casino Vicksburg to you very soon.

Phil Juliano  
Executive Vice President & Chief Marketing Officer  
Twin River Worldwide Holdings, Inc.



Greetings Vicksburg friends,

I have considered this property my home since 2011 and am very excited for the opportunity to continue with our new ownership group Twin River Worldwide Holdings and the all new Casino Vicksburg name!

I always knew the potential this property had. In working with TRWH for the last several months, I now know they see the potential here too and they have grand plans for the space, the operations, and their offers for you. This management team has a proven track record for ensuring their guests, and their employees, are highly satisfied and pride themselves on getting customers to return and recommend their properties time and time again.



We are thankful that TRWH saw potential in us and we look forward to bringing you improved amenities, enhanced offers, and better experiences in the years to come. We have been working hard to ensure your visit with us is a safe and comfortable one. For those that have returned already, it is great having you back. For those that have not visited us yet since we reopened, we look forward to seeing you again soon.

Paul Avery  
Vice President & General Manager  
Casino Vicksburg, formerly Lady Luck Casino Vicksburg